

14 Sept 1998

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Requirement Validation Essential Element of
Modernization Through Spares (MTS) Strategy

1. References:

a. Memorandum, HQDA, SARD-RP, 4 May 98, subject: Total
Ownership Cost Reduction (enclosure 1).

b. Memorandum, HQDA, SARD-ZA, 12 Jan 98, subject:
Implementation of Army Strategy for Modernization Through Spares
(enclosure 2).

2. The purpose of this memorandum is to emphasize the importance
of validating the user's need as a part of MTS candidate
selection process and of reviewing related cost reduction
initiatives within the Sustainment Cost Management Annex,
reference 1a. This review and validation avoids the possibility
of unsupported user requirements and needless expenditure of
scarce time and funds on redundant or similar initiatives.

3. The MTS strategy described in reference 1b is an essential
element of the Army's thrust to modernize weapon systems and
reduce operation and support costs. As we implement this
strategy in Army programs, validating the user's need as part of
the legacy MTS candidate selection process is critical. For
example, Appendix II of DoD Regulation 5000.2R defines the
methods to identify user needs and document/update operational
requirements. It also requires that the user's needs be reviewed
throughout the acquisition life cycle. Threat and mission
change, funding or new technology may obviate the need to
continue procurement or deployment of a MTS candidate weapon
systems.

4. In summary, as we seek new ways to modernize Army weapon
systems and reduce operations and support cost, it is imperative
that the full Army perspective be considered. Addressing the
user's needs is accomplished in part by establishing an

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Integrated Product team to develop the initial plan of action,
conduct appropriate coordination and support the Milestone

Decision Authority's review of MTS initiatives. We must avoid the expenditure of funds which, subsequently, are shown to be unsupported by user requirements.

5. My point of contact for the MTS initiative is Mr. Lynn Mohler, AMCRDA-TE, (703) 617-9870.

6. AMC -- America's Arsenal for the Brave.

FOR THE COMMANDER:

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